



Integrated Cost and Schedule Control in Project Management

Ursula Kuehn

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This trusted project management resource, now in its second edition, includes expanded coverage of how integrated cost and schedule control works within the federal government. With the renewed emphasis on transparency in government, the processes detailed in this book are particularly relevant.

Building on the solid foundation of the first edition, this updated second edition includes new material on:

Project planning in the federal government

Integrated baseline reviews

Federal requirements for an ANSI/EIA-748 compliant earned value management system

Federal requirements for performance reports

Integrated Cost and Schedule Control in Project Management, Second Edition, continues to offer a practical approach that is accessible to project managers at all levels. The step-by-step presentation, numerous case studies, and instructive examples give practitioners relevant material they can put to use immediately.

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Part I: Project Management and the Integrated Process • Basic Concepts • The Integrated Process • Part II: The Initiation Process • Defining the Scope • Estimating the Cost and Duration of Work Packages • Balancing the Scope to the Budget • Part III: The Planning Process • Understanding Workflow and How Work Packages Relate • Building a Network Schedule • Analyzing and Adjusting the Schedule • Analyzing Schedule Risk • Readdressing the Scope to Balance the Triple Constraint • Part IV: The Execution and Controlling Process • Establishing a Performance Measurement Baseline • The Federal Integrated Baseline Review • Collecting Cost and Schedule Performance Metrics • Performing Earned Value Analysis • Steering Future Performance Back Toward the Baseline • Contract Performance Reports Required by the Federal Government • Part V: The Closeout Process • Analyzing the Cost and Schedule Metrics of Deliverables • Archiving Cost and Schedule Data for Continuous Process Improvement

About the Author

Ursula Kuehn, PMP, EVP, is president of UQN and Associates, Inc. A certified project management professional since 1995 and a certified earned value professional since 2006, she has been a project management consultant and trainer to government agencies and commercial corporations. She holds an MS in operations research and a master's certificate in project management from The George Washington University.

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